

ICS Mission	10 Big Ambitions refinement and delivery framework
Improve outcomes in	Ambition 1: We will increase the years of life that people live in
population health and healthcare	good health in West Yorkshire
noattroare	We need to ensure that our strategy seeks to improve access to
	our health and care services for all of our population. This
	means a focus on GP and dentistry services, improving access to and reducing gaps in, mental health services and ensuring that we reduce the length of time citizens are waiting for elective care. Our strategy will seek to contribute to mitigating poverty in our population to ensure that people can access health and care services and enjoy improved health and wellbeing.
	Ambition 4: By 2024 we will have increased our early diagnosis rates for cancer
	Our strategy needs to continue to understand and address the reasons why citizens do not currently take up screening and ensure that services are targeted accordingly to address these who may find it difficult (either due to financial situations or other challenges to access).
	Ambition 5: We will reduce suicide by 10% across West Yorkshire by 2020/21 and achieve a 75% reduction in targeted areas by 2022
	We will strengthen this ambition to be clear on the collective contribution all parts of our system can have to reducing suicides. We will also refine the ambition to reflect the need to tackle the causes and impact of poverty given the significant contribution this has to mental health and wellbeing.
	Ambition 6: We will achieve at least a 10% reduction in anti- microbial resistant infections by 2024
	Ambition 7: We will achieve a 50% reduction in stillbirths, neonatal deaths, brain injuries and a reduction in maternal morbidity and mortality by 2025.
	Our strategy will refine this ambition to provide an additional focus on poverty to ensure that mothers have the financial ability to travel to appointments and that both they and their babies are

	able to experience good health and wellbeing, living in a warm home and access to support when needed.
Tackle inequalities in outcomes, experience and access	Ambition 2: We will achieve a 10% reduction in the gap in life expectancy between people with mental health conditions, learning disabilities and/or autism and the rest of the population.
	This ambition continues to be an important priority for our strategy and will be refined to add focus around improved access to services and support for young citizens with mental health conditions, learning disabilities and/or autism, particularly focusing on managing long term conditions and seamless transition to adulthood. It will be important to embed tackling poverty as part of this.
	Ambition 3 : We will address the health inequality gap for children living in households with the lowest incomes.
	Our strategy will be strengthened through the refinement of this ambition to have a focus on tackling and mitigating the impacts of poverty on our children, young people and families. Ensuring that they continue to have the ability to have good health and wellbeing, access to education and a warm home and bed to sleep in.
	Ambition 8: We will have a more diverse leadership that better reflects the broad range of talent in West Yorkshire, helping to ensure that the poor experiences in the workplace that are particularly high for Black, Asian and minority ethnic staff will become a thing of the past.
	Our strategy will be supported by a strong people plan and a WY EDI strategy which will tackle the poor experiences and inequalities which exist. The refresh of the strategy and the diverse range of experiences citizens have had illustrates the importance of the great work already undertaken on this to date and the need to continue our focus.
Enhance productivity and value for money	The delivery framework, including the system leadership and systems thinking way of working, will bring an embedded improvement ethos to our work which fosters innovation and inclusivity. Productivity and value for money will be a key product of this. In addition, the process of the strategy refresh has ensured that our enabling strategies will support delivery of the strategy in a way which also creates value for money and centres on using our resources wisely.

Help the NHS support broader social and economic development.

Ambition 9: We aspire to become a global leader in responding to the climate emergency through increased mitigation, investment and culture change throughout our system.

It is intended that this priority will be refined to retain the ambition that we seek to achieve, whilst reflecting the ethos of WY and ensuring there are measurable targets we can strive for over the life course of the strategy. Working in partnership with Local Authorities, WYCA, the LEP and our Universities we can ensure that our strategy is informed with research and innovation driven practice to meet our ambition.

Ambition 10: We will strengthen local economic growth by reducing health inequalities and improving skills, increasing productivity and the earning power of people and our region as a whole.

Our strategy will continue to have a focus on reducing health inequalities and improving skills. Working across the partnership through our enabling people plan to ensure that can build the skills we need and support citizens into work and staying in work. This ambition will also be strengthened to focus on how we support our workforce through the cost of living crisis, ensuring that they can continue to work and to have good health and wellbeing in work. Working in partnership with Local Authorities, WYCA and the LEP we will continue to innovate through our inclusive growth, industrial and health tech strategies to drive economic growth and improve health outcomes.